

## **Investor Profile** *June 2023*

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Project Frame (Frame) is a nonprofit program, convened by <u>Prime Coalition</u>, built to organize investors around forward-looking emissions impact methodology and reporting best practices.

Our aim is to improve Impact Measurement and Management (IMM) standards for climatedriven investments and to galvanize a network of leadership around transparency and collaboration.

Project Frame is not a regulatory body, nor should its content be considered financial advice. Investor Profiles produced by Project Frame represent the investor's self-reported contributions and should also not be considered financial advice. Our work is intended for readers to review and use their best judgment to accelerate GHG mitigation with transparency and accountability.

Learn more about Project Frame

## Through Investor Profiles, investors in the Frame community articulate their impact strategies in a consistent structure.

Over time, we expect these Profiles will help us develop methodological guidance that is inclusive and based on collective wisdom. They'll also help us understand why and how methodologies shift according to organizational characteristics, such as fund size. In the spirit of <u>Frame's values</u> of integrity and transparency, we design, review, and manage profiles with these goals:

**Decisions that drive towards impact are what matter**. The purpose of impact assessment is to help improve the choices investors make to steer capital towards innovations and strategies that reduce global GHG emissions over time. All profiles demonstrate how assessment shapes investment decisions.

All profiles must be consistent in structure and content. Profiles are based on common structure and questions that all investors follow. For example, rather than excluding responses to questions that an investor may not have answers to, they share progress, wherever it is. Profiles will also increasingly apply Frame's terminology and taxonomy, rather than language that any individual investor uses on its own. As we learn by doing, we'll add questions and refine structure.

Audiences must understand how the theory of change affects methodological decisions. Investors clearly articulate the reasoning for assessment processes — what they are looking for in assessment and why.

Assessment and decision-making continue after initial investments are made. Investors share how they continue steering companies toward impact after initial investments are made and how ongoing analysis affects their investment and assessment strategies overall.

**Evolution is embraced**. No process is perfect! In the spirit of transparency and modeling how we learn by doing, we publish work in progress and welcome investors to define what and when they plan to update over time.

=:	Overview	or Asset Class	Venture Capital
	Dashboard	Asset Sub-Type or Stage(s) Served	Pre-Seed, Seed, Series A
	Impact Assessment	Geography Where We Invest	North America, Europe, Israel
	Capacity	Sector	Built Environment, Electricity, Food and Agriculture, Industry, Land, Transport
	Impact Goals & Process	Description of Investment Firm	We create global climate solutions by backing expert technical teams and transforming them into market- leading commercial teams.
70	Pre-investment	Impact Assessment Capacity	3 team members
	Stewardship	Total Assets Under Management	USD \$310m
	(Optional)	Percent of Assets Assessed	100
	Lessons Learned	Methodology Alignment	Both planned and potential impact
=	Case Study	Time Frame of Assessment	Now until 2050
		Alignment with Frame's <u>Values and</u> <u>Principles</u>	Partial alignment
		Reporting Realized Impact	Yes
		Carried Interest Tied to Impact	No

Dashboard



	Overview	Team NameClean Energy Ventures (Climate Impact Team)				
	Dashboard	Number of Team Members	3			
	Impact Assessment Capacity Funds	<b>Scope</b> The team's key responsibilities.	Assess GHG reduction impact for existing and potential portfolio companies.			
Ì	Impact Goals & Process	Governance				
$\mathcal{Z}$	Pre-Investment	The team's reporting structure, such as to whom they report and who	Report to the Managing Partners of the fund			
	Portfolio Stewardship	reports to them.				
	Exit Spotlight (Optional) Lessons	<b>Impact Expertise</b> The kind(s) or type(s) of impact on which the team	Forward-looking GHG reduction, avoidance or removal impact.			
	Learned	focuses.				
=	Case Study	<b>Decision Rights</b> How the team gates or influences decisions, engages portfolio companies, and/or monitors impact	If our GHG threshold target is not met, we will not make an investment. Post investment we request reporting information from portfolio companies on a regular basis, and assess impact alignment for follow-on investments.			

Impact Assessment Capacity



# PROJECT

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Dashboard

Impact Assessment Capacity

#### Funds



Impact Goals & Process

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Exit Spotlight (Optional)



Lessons Learned



# Funds

Fund Overview	
Fund Name	Clean Energy Ventures Fund I
Date of Fund Close (or Estimated)	09/30/2019
Date of Final Investment Made (or Estimated)	06/21/2022
Assets Under Management	USD\$110M
Number of Portfolio Companies	20
Asset Sub-Type or Stage(s) Served	Seed + Series A

#### **Design Characteristics**

Standard venture capital fund model, providing early-stage venture funding for Seed - Series A companies with high-touch post-investment support

#### How does your fund serve impact goals?

Standard VC fund design, with explicit GHG emissions impact objective.





#### Overview

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#### Funds



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Exit Spotlight (Optional)



Lessons Learned



### Funds

#### **Fund Overview**

**Fund Name** 

Date of Fund Close (or Estimated)

Assets Under Management

Number of Portfolio Companies

Asset Sub-Type or Stage(s) Served

Clean Energy Ventures Fund II
12/31/2023
USD\$250M
3
Seed + Series A

#### **Design Characteristics**

Standard venture capital fund model, providing earlystage venture funding for Seed - Series A companies with high-touch post-investment support

#### How does your fund serve impact goals?

Standard VC fund design, with explicit GHG emissions impact objective.





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Impact Goals & Process

Theory of Change

Impact Goals (Optional)



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Exit Spotlight (Optional)



Lessons Learned



### **Theory of Change**

Our goal in this section is to clarify your overall vision, why you think that vision has not yet been achieved, and how the design of your interventions or programs get you closer.

#### **Goals/Vision**

Clean Energy Ventures creates global climate solutions by backing expert technical teams and transforming them into market-leading commercial teams. We look for technologies (typically hardtech) that can mitigate 2.5 gigatons of  $CO_2e$  by 2050 and entrepreneurs that can benefit from our decades of climate tech operating experience.

#### Path to Goals

For our portfolio companies to succeed, they will need to progress to generating revenues, bring on additional growth equity investors, and be able to scale their technology and businesses globally and obtain substantial market share.

#### **Barriers or Challenges**

Historically, there has been relatively limited venture capital funding available to early-stage companies focused on climate change mitigation. This is particularly true for companies developing hardware solutions. Many of these companies are working on newly developed technologies that require time and capital to achieve even early deployment. In most cases, existing baseline technologies are GHG emitting; In some cases, an enabling technology is required for decarbonization pathways to be unlocked (e.g. granular and real-time energy data).





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Impact Goals (Optional)



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Exit Spotlight (Optional)

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### Values (Optional)

We focus our work on our mission of mitigating the existential risk of climate change and providing venturegrade returns to our investors:

- We prioritize the needs of our LPs and producing high returns on their capital.
- We focus on helping our portfolio companies and the entrepreneurs we work with to succeed.
- We are known for candor, transparency, and authenticity.
- We have high standards
- We approach each interaction with curiosity and to seek diverse perspectives.





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Exit Spotlight (Optional)

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### **Impact Goals (Optional)**

This optional section is used to describe classification systems and/or the quantitative or qualitative impact criteria that gate or influence investment decisions.

#### Criteria

Gate: Each company should have the ability to avoid, reduce or remove 2.5Gt of CO2-eq GHG emissions by 2050, with additionality.

Influence: Consider SFDR "Do-no-significant-harm" as part of the assessment process. Prioritize near-term impact over long-term impact, hard-to-abate sub-sectors, and consider probability of success.

Connect climate with financial goals.



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Overview	Solution Seeking &Screening	We consider high GHG reduction potential as part of our screening criteria and focus only on companies that we believe will have at least 2.5Gt of CO2e GHG reduction impact when screening potential investments.			
& Process Pre-Investment Workflow Methodology	Meet Founders	We look to engage with companies that have a clear ability to reduce significant GHG emissions. In cases where the GHG emissions reduction impact is not obvious, we may engage with founders via email or meetings to understand their theory of change driving GHG emissions reduction.			
Portfolio Stewardship Exit Spotlight (Optional) Lessons Learned	Pre-Due Diligence/Initial Review	At initial review, we look to have a clear articulation of the theory of change driving GHG reduction, and potentially a simple high-level GHG model outlining potential GHG impact. We utilize SERC (Simple Emissions Reduction Calculator), an open-access tool CEV developed, to quickly assess expected emissions reduction.			
Case Study	Term Sheet & Due Diligence	During due diligence, we build out a GHG model outlining the expected impact of a potential investment. We typically consider a conservative, base, and high case scenario, conducting modeling to assess what the potential impact of a company might be. Internal team review and debate on the GHG model and impact fine our perspectives. We request annual ESG reporting (including GHG impact) within the term sheet.			
	Closing	Verify ESG and reporting requirements are included in the transaction documents.			

**Pre-Investment Workflow** 





Overview



Impact Goals & Process

Pre-Investment

Workflow

Methodology



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Exit Spotlight (Optional)



Lessons Learned



Case Study

### Methodology

The following section refers to <u>Frame's pre-investment</u> <u>methodology guidance</u>. Visit the <u>Project Frame website</u> and view other related to resources, such as the <u>Frame glossary</u>, to expand your understanding.

#### Which Frame methodology best aligns with yours?

Frame classifies two basic approaches to assessing impact: <u>planned</u> and <u>potential</u> impact.

Both planned and potential impact

Time Frame of Assessment

Now until 2050

Alignment with Frame's Values and Principles

Partial alignment

### How, if at all, is your process different from Frame's <u>pre-investment methodology guidance</u>? (Optional)

Potential impact: We will take into account a realistic maximum market share as part of our analysis: typically, for technologies that require more than 50% market share, we will be more skeptical of a technology's ability to reach such high market penetration (in certain industries, 50% adoption might be feasible). Attribution: for enabling technologies, we will apply a partial % attribution (e.g. 5% or 10%) but don't analyze the attribution based on marginal impact of price change of the technology.

### Do you assess for <u>additionality</u>? If so, how do you define it and how do you approach assessment? (Optional)

Yes, we do assess for additionality. We define a baseline for unit impact and try to assess the additional impact from a systems perspective. We also consider a dynamic baseline in our impact modelling.





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**Pre-Investment** 

Workflow

Methodology



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Exit Spotlight (Optional)



Lessons Learned



Case Study

### Do you assess for <u>additionality</u>? If so, how do you define it and how do you approach assessment? (Optional)

Yes, we do assess for additionality. We define a baseline for unit impact, and try to assess the additional impact from a systems perspective. We also consider a dynamic baseline in our impact modelling.

We consider additionality across two dimensions. First, we consider how much GHG emissions will be avoided/removed by 2050, if the company is successful. We include also second or third order effects, so companies do not only count their first order effects. Second, we consider if their contribution to the market is one that would have occurred anyway, without their existence or efforts? (Another framing is "but for" this company and innovation, what would the GHG emissions be?).

#### Examples

A company making breakthrough improvements in energy density of batteries could consider the higher adoption rates of EVs and electric aircraft as "additional", due to increase customer adoption (reduced range anxiety) and increased viability of electric aircraft. Therefore, we would consider the GHG reduction impact of increased EV and electric aircraft adoption as part of their impact.

A company selling EVs—but without any technology or business model innovation—but simply benefiting from existing market demand and market growth, would not be considered to have additionality.





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Exit Spotlight (Optional)



Lessons Learned



Case Study

#### Does your methodology incorporate <u>attribution</u>? (Optional)

Yes, we consider attribution in particular for solutions where a company might contribute towards GHG reduction, however may not have a direct impact on GHG reduction (e.g. software technologies, or enabling technologies). We typically utilize a % attribution (e.g. 5% or 10%), but do not consider the marginal impact of price changes of a technology.

We consider value chain attribution, but don't consider financial attribution (e.g. calculation of GHG impact given % equity stake in company)

#### Resources, Databases, or Datasets Used (Optional)

IEA, EIA, Scientific papers and journals, 3rd party conducted LCA where available for a product/technology.





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Reporting





Exit Spotlight (Optional)



Lessons Learned



### Monitoring

#### Summary

How and what is collected from portfolio companies to understand whether they are meeting impact-related expectations.

Quarterly reporting: Qualitative overview of company's performance

Annual reporting: ESG and GHG impact metrics (we are starting to collect SFDR Article 9 metrics)

Impact and Risk Monitoring & Realized Impact How are GHG and, if-applicable, non-GHG risks or baseline scenarios incorporated? What questions are asked and how often? How are new projections created?

We will be aligning with SFDR Article 9 reporting requirements. We are aiming for all required SFDR metrics. There are some additional metrics that we are looking to report on and focus on the "elective" metrics that we think are fundamental to what we believe make successful companies (safety, anti-discrimination, etc.).

#### **Evolving Process**

How does the methodology change over time? How might it still change?

We continue to refine our approach based on best practices. We are also currently aligning our ESG reporting with EU SFDR guidelines and reporting requirements.





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#### Reporting

Engaging



Exit Spotlight (Optional)



Lessons Learned



Case Study

### Reporting

#### Summary

How is impact-related information shared with external and internal audiences, and how often?

We provide an Impact Report to our LPs annually, and also provide ESG updates in quarterly letters on each of our portfolio companies.

We believe that starting ESG and impact reporting at an early stage of a company's development is valuable. We help our companies start collecting valuable data / metrics that will be required when a company reaches growth stage, or the public markets, and therefore while it may feel like a small "burden" in the near term, it reduces the ESG burden in the long term. We also think this is beneficial to guide them in how they think more holistically about product design & market fit.

We are still developing a structure for attribution and reporting realized impact in the future

### How often, if at all, is reporting audited by an independent party?

Our impact reporting is currently not audited by an independent party.





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Exit Spotlight (Optional)



Lessons Learned



### Engaging

### How do you help portfolio companies reach, sustain, or exceed impact expectations?

We support our companies with their GHG analysis, based on best practices from the extensive analysis we've done on a broad range of companies. Oftentimes, these analyses can provide valuable content for future fundraising, sales and marketing, and recruiting documents.

We are hands-on investors, helping our portfolio companies with market strategy, marketing, recruiting & hiring, engineering, leadership coaching, and fundraising, leveraging also our venture partner network to support our companies.

We have also developed a Simple Emissions Reduction Calculator (SERC) tool, which we have made publicly available, to allow any company or investor to get a sense of what their cumulative emissions reduction impact might be. Other investors, incubators and accelerators have also adopted SERC, and utilized SERC in their analyses.

Do you tie portfolio manager compensation to impact actions or performance, or to specific activities they take to engage companies on impact? If so, how?

No.





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Exit Spotlight (Optional)



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Case Study

### Exit Spotlight

#### Summarize how you consider impact in exit strategies.

We consider how an acquirer might further the company's goals of emission reductions. Where a company's fundamental value proposition results in emission reductions, we can expect that the emission reductions will continue to scale, as an acquirer grows the company and therefore the company's emissions reduction capability.

Most of our companies are still at an early-stage of growth as we invest in Seed and Series A companies, so this has been less central to our work, although we are increasingly focused on this. Generally, our fundamental thesis when investing in companies is that if the technology is deployed, it is so intrinsically linked to emissions reductions, that the more it is deployed, the more emissions are avoided/reduced. For exits, we believe that the acquirers willing to pay the most value, are those who would most benefit from further deploying the tech.

While we do not have specific contracts to prevent this, we typically take board roles and look to invest in missiondriven teams.

#### Is carried interest tied to impact? If so, please describe.

No.





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Exit Spotlight (Optional)



Lessons Learned

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Case Study

### **Lessons Learned**

Does your firm report realized impact? If so, please share a summary of realized impact to date.

We do not report realized impact.

As we are early-stage investors, many of our portfolio companies are still in early-stages of commercializing their technology and products. As our companies mature and their realized impact starts to become substantial, we intend to report on the realized impact of our portfolio companies.

### Please share other characteristics of your practice or resources that you are proud of. (Optional)

We have also developed a <u>Simple Emissions Reduction</u> <u>Calculator (SERC) tool</u>, which helps start-up founders quickly estimate the emissions reduction impact of their technology or product. We use SERC to conduct an initial, quick assessment of whether a company might meet our 2.5Gt emissions reduction threshold, but conduct a more thorough analysis during further diligence.

#### Please share any lessons learned.

We have analyzed the potential GHG reduction impact of many companies, and have found that many start-ups require support in thinking through their GHG emissions and potential reductions.

Many of the companies we screen may have meaningful GHG reduction impact and provide valuable contributions towards a decarbonized economy, however may not have gigaton scale impact. For those companies, we recognize the value of their proposition and may encourage other investors to support them, but our focus remains on companies with multi-gigaton emissions reduction impact.





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Exit Spotlight (Optional)

Ì\_\_\_ Impact & ⋯ Lessons

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Case Study

### **Case Study** Carbon Capture & Sequestration

Learn more about Clean Energy Venture's Carbon Capture & Sequestration Case Study by watching their presentation at Project Frame's June 2023 Community Meeting.



#### A Input data and key assumptions

Pathway 1			
Sulfuric Acid Market		Year	
Sulfuric Acid Produced Annually (tonnes)	260,000,000	2022	
Market Growth Rate	2.50%		
1 Gt to tonnes	1,000,000,000		
Market Penetration			
Year	2024	2035	2045
<u>Base Scenario</u>			
Market Share	0.00%	2%	10%
Annual Growth Rate	1.0%	1.0%	
<u>Conservative</u>			
Market Share	0.00%	5%	20%
Annual Growth Rate	1.0%	4.0%	
Aggressive			
Market Share	0.00%	20%	50%
Annual Growth Rate	2.0%	3.0%	
CO2 Sequestration			
CO2 sequestered /tonne of Sulfuric acid	0.5		
Avg. Plant Size (tonne/year)	2,000,000		





Overview



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Exit Spotlight (Optional)



Impact &

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Case Study

### **Case Study** Carbon Capture & Sequestration



#### Build model & calculations

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1/478 38,043,47	,043,478 38,04	78 38,043,471	8 38,043,478	38,043,478
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43,478,26	478,261 43,47	61 43,478,26	43,478,261	43,478,261
,739 19,021,73	021,739 19,02	39 19,021,73	9 19,021,739	19,021,739
1,177,913,58	913,580 1,177,91	80 1,150,913,58	0 1,123,913,580	1,096,913,580
11% 13.89	11.11% 1	9% 16.671	5 19.44%	22.22%
0,000 75,000,00	,000,000 75,00	00 75,000,00	0 75,000,000	75,000,000
130,434,76	434,783 130,43	83 130,434,78	3 130,434,783	130,434,783
217 57,065,21	,065,217 57,06	17 57,065,21	7 57,065,217	57,065,217
2030 203	2030	31 203	2 2033	2034
43% 2.14	1.43%	4% 2.861	% 3.57%	4.29%
9,214,27	142,857 9.21	86 12,285,71/	4 15,357,143	18,428,571
15,060,75	040,500 15,06	50 20,081,00	0 25,101,250	30,121,500
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57% 0.86	0.57%	6% 1.14?	% 1.43%	1.71%
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6,024,30	016,200 6,02	8,032,40	0 10,040,500	12,048,600
088 2,635,63	,757,088 2,63	31 3,514,17	5 4,392,719	5,271,263
_			-	
.00% 3.00	2.00%	0% 4.007	% 5.00%	6.00%
12,900,00	600,000 12,90	00 17,200.00	0 21,500,000	25,800,000
5,700 21,085,07	056,700 21.08	50 28,113,40	0 35.141.750	42,170,100
,806 9,224,70	149,806 9,22	09 12,299,61	3 15,374,516	18,449,419
0506	,149,806	9,224,7	9,224,709 12,299,61	9,224,709 12,299,615 15,374,516

#### C Summary for discussion

Gt CO2				
Scenario	Base	Conservative	Aggressive	
Direct CO2 Sequestered				
PG Piles		Redacted		
Enhanced Weathering		neddoted		
From Additional Lithium Mined - EVs				
Total				





Learn more at projectframe.how